



## April's topic

### How do you broaden and deepen the scope of internal audits to assure corporate governance?

No one really wants to think that audits are an end unto themselves; a periodic "team" exercise in meddling, taking unrealistic amounts of key (EHS) employee time; resulting in a biased expose of unmanaged risks, near misses, noncompliance, or isolated incidents that result in a report to corporate and local action plans that no one is truly held accountable for; reports for risk awareness or avoidance that don't get shared in a timely manner ...or worse, that senior leaders miss the opportunity to deliberately question this information for the good of the enterprise...

If the purpose of auditing is to gather and provide unbiased, independent (objective) information for managers to assist them in making better business decisions and to foster meaningful communication and organizational learning, are we achieving this in our U.S. companies on a large scale, today?

We hope these questions will stimulate your thinking, prior to the 20th:

- When the E+H+S functions are audited have you deepened the process so that it goes beyond compliance? Have you broadened audits to cover sustainability-related matters such as supply chain, or product issues?
- Do you believe your auditing program authentically helps your CEO and Board conform to sections of Sarbanes-Oxley? How does that work?
- How do you gain a professional reputation for the internal auditing function so that the information acquired is accurate and the knowledge gets used?
- Are you aware of a 'best practice' for training of auditors so your employees can perform responsibly in this role and work better with external auditors?
- Does the auditing function have unflagging support from top management? Do they share accountability for using the information? What are the signs?

#### di·a·logue or di·a·log (diā-lōg, -lōg)

1. A conversation between two or more people.
2. An exchange of ideas or opinions: achieving constructive dialogue from a diversity of industries.

#### Past Attendees

Agilent Technologies  
Avago  
Ball Corporation  
Colorado State  
Coors Brewing Company  
Coorstek  
DaimlerChrysler  
Encana  
Gambro BCT  
Kinder Morgan  
Lockheed Martin  
NREL  
Raytheon  
USEPA

Facilitated by:



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#### Registration Information

<b>Directions</b>	Click here (pdf version) for a map to the ARCADIS office located at 630 Plaza Drive, Highlands Ranch, CO 80129
<b>Time</b>	Registration & continental breakfast begins at 7:30 am. Program begins at 8:00 am and concludes at 11:30 am.
<b>Cost</b>	\$30 per individual, \$50 for two from the same company with a limit of two per company. Cost includes breakfast. Cash, check or credit cards.
<b>Registration</b>	Please hit reply to r.s.v.p. by April 13th, or contact Virginia 'G' Winter - Equinox Consultancy LLC, 303.355.4924, gwinter@equinoxconsultancy.com